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26 December 1945

To: Mr. Sherman Kent  
Mr. George V. Allen  
Mr. Samuel W. Boggs  
Mr. Richard F. Cook  
Mr. John C. deWilde  
Mr. John C. Dreier  
Mr. Elbridge Durbrow  
Mr. William P. Finan  
Mr. Andrew B. Foster  
Mr. Kermit Gordon  
Mr. Haldore E. Hanson  
Mr. Frederick B. Lyon  
Mr. Stanley A. McKay  
Mr. Harley A. Motter  
Mr. James K. Penfield  
Mr. Jacques J. Reinstein  
Mr. E. Wilder Spaulding  
Mr. Amory Bradford  
Mr. Jack Killea  
Mr. Donald Scull  
Mr. Arthur Ringwalt

A draft of the minutes of the meeting of the Intelligence Advisory Board, held on 19 December 1945, is attached. Please communicate any corrections you may have to the Secretary, Lieutenant Lunning, (State Department Ext. 2914) before the close of business Friday, 28 December.

cc: Col. Alfred McCormack

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MINUTES OF MEETING OF THE INTELLIGENCE ADVISORY BOARD

19 December 1945

The second meeting of the Intelligence Advisory Board was held at 10:00 a.m. on 19 December in Room 446.

The members of the Board present were:

Chairman: Sherman Kent - IRIS  
Secretary: Just Lunning - IRIS

George V. Allen - NEA  
Samuel W. Boggs - GE  
Richard F. Cook - TRC  
John C. deWilde - ESP  
John C. Dreier - ARA  
Elbridge Durbrow - EUR  
William F. Finan - SA-McC  
Andrew B. Foster - OFS  
Kermit Gordon - ITP  
Haldore E. Hanson - A-B  
Frederick B. Lyon - GON  
Harley A. Notter - SPA  
Jacques J. Reinstein - OFD  
Arthur Ringwalt (for James K. Penfield) FE  
David H. Scull (for Stanley A. McKay) MN  
E. Wilder Spaulding - RP

Also present were Messrs. Bradford and Killea of Mr. McCormack's office, as members of the committee which prepared the memorandum submitted to the Board, and Messrs. Heacock and Grilley of Foreign Reporting Services.

The Chairman opened the meeting by presenting the minutes of the previous meeting for approval and suggested that the name of the Board be changed from "Survey Board" to "Intelligence Advisory Board." The Board approved the minutes with that change. Mr. Allen asked that it be noted that the subjects developed at that meeting did not represent action agreed upon by the Board.

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The Chairman referred to the memorandum of 17 December ( a copy of which is attached to the original of these minutes) which had been submitted to the Board for its consideration, prepared by a working committee, organized at the suggestion of General Nelson of Mr. Russell's Office, consisting of Mr. Kent as chairman and Messrs. Allen, Bradford, Gordon, Killea, Lunning, McKay and Scull. He pointed out that the memorandum covered only the proposed positive intelligence organization and that the question of security or counter-intelligence should be dealt with separately.

The Chairman stated that the main body of this memorandum outlined a centralized research and intelligence organization pursuant to the directive of October 1, 1945 from the Under Secretary to Mr. McCormack, and that the last section (part IV), submitted by Mr. Allen on behalf of the Geographical Offices, presented an alternative plan for establishing a research division in each Geographical Office, and retaining in a central office of Research and Coordination the functions of research coordination and of specialized research on economic and other technical subjects. He suggested that the Board should first consider the question presented by the alternative proposal of the Geographical Offices.

That question was thoroughly explored by the Board. The Board agreed that the objective of any plan should be to meet the recognized need for improved research and intelligence service within the Department. It became clear, however, that the Board could not agree as to the extent to which the research and intelligence functions should be centralized.

The following motion, proposed by Mr. deWilde and amended in

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accordance with Mr. Dreier's suggestions, was put to a vote:

"The Board considers that the establishment of a central research and intelligence organization within the framework of the Directive of October 1st, issued by the Under Secretary, will best meet the needs of the Department of State for research and intelligence work."

It was agreed that the term "within the framework" did not include the January 1, 1946 deadline established in the directive.

The vote was recorded as follows:

Approved: Messrs. Boggs, Cook, deWilde, Finan, Gordon, Hanson, Scull and Spaulding

Opposed: Messrs. Allen, Dreier, Durbrow, Foster, Lyon, Notter, Reinstein, and Ringwalt

Messrs. Boggs, Foster, Hanson and Ringwalt had left before the vote was taken, but their votes were recorded in accordance with their instructions. Since the vote resulted in a tie, the Chairman indicated that he was in favor of the motion.

After voting on the motion, the Board agreed to recommend:

- 1) That the Intelligence Advisory Board be continued for the purpose of future study of the method by which research and intelligence should be organized in the Department.
- 2) That an office of research and intelligence should be established, to meet the administrative problem created by the termination of IRIS on 1 January 1946.
- 3) That the IRIS units listed in Section II of the report should be retained and transferred to the new office.
- 4) That the Division of Geography and Cartography, the Foreign

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Publications Unit (RP), and the Personnel Intelligence Section (ES) should be transferred to the new office, since those units would be part of a central organization under any plan.

5) That the Division of Foreign Reporting Services should not at present be transferred to the Office of Research and Intelligence but should work closely with it.

6) That the Chairman should, in consultation with Mr. Lyon, appoint a committee to prepare a plan for the organization of counter-intelligence activities in the Department.

*Just Lunning*  
Just Lunning, Lt., USNR  
Secretary

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